

# ADDING STRENGTH TO OUR BUSINESS

BREEDON

**INTERIM REPORT 2012** 



At the end of 2011 Breedon Aggregates had nearly 200 million tonnes of reserves and resources at its 26 quarries in England and Scotland.

In January 2012 we were granted consent for an extension to our Ethiebeaton quarry near Dundee.

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### **HIGHLIGHTS**

	30 June 2012	Change
Revenue	£83.0 million	- 2%
Underlying EBITDA <sup>+</sup>	£9.7 million	+ 16%
Underlying operating profit <sup>†</sup>	£3.9 million	+ 35%
Underlying profit before tax <sup>†</sup>	£2.2 million	
Total non-current assets	£150.2 million	

### **Operational highlights**

- Underlying EBITDA margin improved by 1.8 points to 11.7%, reflecting continued downward pressure on costs, higher selling prices and careful selection of work
- Improving margins and good new business win-rate in England, backed by strong performances from recent acquisitions: former C&G Concrete and Nottingham Readymix
- Reducing dependence on public sector in Scotland, with significant new business successes in growing renewable energy sector
- Net cash inflow of £1.3 million and successful £15 million share placing: net debt reduced to £81.8 million (31 December 2011: £96.2 million)
- First acquisition in Scotland completed in July: sand & gravel quarry near Elgin
- Encouraging prospects in Group's English regions, backed by commercial and industrial investment and recovery in house building
- Medium-term prospects in Scotland extremely good, supported by evidence of increased spending by Scottish Water and committed spending on major road projects
- · Group expects to maintain and hopefully build on progress made in first half

<sup>&</sup>lt;sup>†</sup> Underlying results are stated before acquisition-related expenses, redundancy and reorganisation costs, property items, impairments, amortisation of acquisition intangibles, changes in the fair value of financial instruments and gains on bargain purchase. References to an underlying profit measure throughout this Interim Report are defined on this basis.

### **BUSINESS** REVIEW



#### **Group Results**

Breedon Aggregates Limited, the UK's largest independent aggregates business, today announces its results for the six months to 30 June 2012.

Group revenue for the half-year was broadly in line with the previous year at £83.0 million (30 June 2011: £84.7 million). Underlying Group EBITDA before our share of associated undertakings increased by 16 per cent to £9.7 million (30 June 2011: £8.4 million). The underlying EBITDA margin improved to 11.7 per cent (30 June 2011: 9.9 per cent), reflecting higher selling prices and sustained downward pressure on operating costs during the period.

#### **Financial Highlights**

	6 months 30 June 2012 £'m	6 months 30 June 2011 £'m	Variance
Revenue:			
England	44.1	38.3	15%
Scotland	38.9	46.4	(16)%
Total	83.0	84.7	(2)%
Underlying E	BITDA:		
England	5.5	4.1	34%
Scotland	5.7	5.8	(2)%
Head Office	(1.5)	(1.5)	
Total	9.7	8.4	16%
Margin	11.7%	9.9%	



#### **Operating Performance**

Trading in the first half was in line with our expectations, which we view as a creditable performance given the exceptionally weak UK market conditions. Overall construction activity declined by 4 per cent in the first three months and the second quarter is expected to have shown a further decline. The Mineral Products Association reports that in the first five months crushed rock volumes declined by 10 per cent, asphalt by 14 per cent and ready-mixed concrete by 7 per cent.

Against this background, our first-half like-for-like volumes were lower than in the comparable period last year, which was boosted by the backlog of work caused by poor weather at the end of 2010. However, targeting better-priced work, tight control of costs and more stable fuel prices enabled us to improve our EBITDA margin by 1.8 points.

Our English business looks very different today from the business we acquired in 2010. We have a first-rate management team, improving margins and a very pleasing win-rate in a highly competitive market.

The performance of C&G Concrete, acquired in July 2011, has been very encouraging. With the integration of this business largely completed before the year-end, we were free to focus in the first half on completing our investment in new plant and in updating the fleet, strengthening the management team and leveraging C&G's strong technical concrete capability across the group. Nottingham Readymix, acquired earlier this year, also had a good first half, benefiting from healthy public and private expenditure on a number of major on-going capital projects in the city of Nottingham.

1stMix, our new 'small load' ready-mixed concrete business which we set up in April, is now fully operational with a small fleet of trucks serving five local markets in the West and East Midlands. It is early days for this business, but it is currently performing in line with our expectations. Trading conditions in Scotland have been appreciably more difficult, as public sector cuts continue to impact. Expenditure by Transport Scotland was particularly hard hit in the first half, although we succeeded in winning the only major contract that they awarded in our regions. Our Scottish business did well to mitigate the impact of Government budget reductions by winning new work in the private sector, particularly from the renewables industry. Most recently, we won a contract to supply 8,000 cubic metres of ready-mixed concrete to a major wind farm near Elgin.

The material for this contract will be supplied by our most recently acquired quarry at Rothes Glen. This is our third bolton acquisition and provides us with sand and gravel reserves in the Elgin area, complementing the supply of hard rock from our quarry at nearby Netherglen. We already operate a ready-mixed concrete plant on this site.

To capitalise further on the growing opportunity in the renewables sector we recently formed a joint venture, Mobile Concrete Solutions (MCS), with a leading construction services company to offer a mobile concrete batching service. Renewable energy projects are typically sited in remote locations and need a reliable partner who can put a ready-mixed concrete plant on site quickly and economically, supported by a reliable supply of aggregates and cement. MCS is one of a limited number of businesses in the UK able to meet this specialist need. We are already supplying 15,000 cubic metres of concrete to two wind farm sites in Scotland.

In May we were pleased to successfully complete, together with Transport Scotland, the first major UK trial of a new road surfacing material made partly from recycled waste tyres. Breedon Polymer R+ is the first modified asphalt of its kind in the UK and has received an excellent response from Transport Scotland. We now plan to roll out the product across the country and we have had strong interest from customers, due particularly to its carbon- and cost-reduction benefits.

Our associate company, BEAR Scotland, and our traffic management subsidiary, Alba Traffic Management, both reported good progress during the period.

#### **Balance sheet and cash flow**

Net assets at 30 June 2012 were £75.6 million compared to £59.0 million at 31 December 2011 and £58.0 million at 30 June 2011. During the first half of the year the Company completed a placing of 83,333,335 new shares, raising approximately £15.0 million before expenses to provide additional resources for future bolt-on acquisitions. Directors took up 2,777,778 of these shares.

Cash generated from operations was £2.7 million. The Group spent £3.8 million on acquisitions and capital expenditure and received £3.2 million from asset disposals. It also repaid £3.6 million of finance leases. The net cash inflow for the period was £1.3 million and net debt at 30 June 2012 was £81.8 million compared to £96.2 million at 31 December 2011.

#### Outlook

The general outlook for construction in the UK continues to be affected by eurozone worries and reduced public sector spending; however there are significant regional variations. London remains buoyant and our business in the Midlands has benefited from increased investment in the industrial and commercial sectors, together with a recovery in house building activity. Jaguar Landrover, Rolls Royce and JCB all continue to invest in their manufacturing facilities and the major upgrade of the A453 to Nottingham is due to start next year.

In Scotland there continues to be limited spending on the trunk road network, but we have managed to replace this work with supplies to the fast-growing renewables industry, with several large wind farm contracts secured. Evidence of increased spending by Scottish Water under our framework contract is also welcome. In the medium term the prospects for our business in Scotland are extremely good, with work on the Aberdeen ring road expected to start in 2014 and a recent commitment by the Scottish Government to begin the upgrade of the A9 between Perth and Inverness within the life of this parliament.

Our expectation is that product volumes in the second half of the year will be similar to 2011 and against this backdrop we continue to focus on tight control of costs and careful work selection. Improved prices have been achieved on all main products in both Scotland and England in the first half of the year and we expect to maintain these in the second half. The recent stabilisation in the oil price and consequent reductions in fuel costs will help in managing key input costs. We expect to maintain and hopefully build on the progress made in the first half of the year.

We continue to review a number of potential acquisition opportunities. Our two earlier acquisitions are performing very well and are now fully integrated into our core business. The proposed Tarmac-Lafarge joint venture was approved by the Competition Commission in May subject to certain disposals being made and that divestment process is now underway. The Board will carefully assess this opportunity to determine whether additional value can be created for shareholders; however, our core strategy of organic improvement supplemented by bolt-on acquisitions remains very much on track and will continue to drive future earnings growth.

Whilst we do not expect any significant recovery in construction output in the short term, the business has performed well in the first six months of 2012 and we are confident of making further progress in the second half.

In closing, we would like to pay tribute to all our 800 employees, many of whom have been working outside in shocking weather conditions over the last few months and, despite the consequent drag on market demand, have continued to deliver a very resilient performance. On behalf of the Board, our thanks to them all.

#### Peter Tom CBE

Executive Chairman 19 July 2012 Simon Vivian Group Chief Executive

### **Condensed Consolidated Income Statement**

for the six months ended 30 June 2012

		S	Six months ended 30 June			Six months ended 30 June		3	Year ended 1 December
	Underlying ur	Non- iderlying* (note 5)	2012 Total	Underlying	Non- underlying* (note 5)	2011 Total	Underlying	Non- underlying* (note 5)	2011 Total
	£′000	£'000	£′000	£'000	£'000	£'000	£'000	£'000	£'000
Revenue Cost of sales	82,977 (61,764)	-	82,977 (61,764)	84,714 (63,958)	-	84,714 (63,958)	168,888 (130,035)	-	168,888 (130,035)
Gross profit	21,213	-	21,213	20,756	-	20,756	38,853	-	38,853
Distribution expenses Administrative expenses Gain on bargain purchase	(10,881) (6,412) -	- 570 -	(10,881) (5,842) -	(11,935) (5,917) -	- (345) -	(11,935) (6,262) -	(19,816) (13,349) -	- (758) 636	(19,816) (14,107) 636
Group operating profit	3,920	570	4,490	2,904	(345)	2,559	5,688	(122)	5,566
Share of profit of associated undertaking (net of tax)	497	-	497	254	-	254	659	-	659
Profit from operations	4,417	570	4,987	3,158	(345)	2,813	6,347	(122)	6,225
Financial income Financial expense	2 (2,255)	-	2 (2,255)	2 (2,392)	-	2 (2,392)	2 (4,842)	-	2 (4,842)
Profit before taxation	2,164	570	2,734	768	(345)	423	1,507	(122)	1,385
Taxation	(492)	(140)	(632)	(112)	63	(49)	(316)	130	(186)
Profit for the period	1,672	430	2,102	656	(282)	374	1,191	8	1,199
<b>Attributable to:</b> Equity holders of the parent Non-controlling interests	1,648 24	430 -	2,078 24	641 15	(282)	359 15	1,167 24	8	1,175 24
Profit for the period	1,672	430	2,102	656	(282)	374	1,191	8	1,199
Basic earnings per ordinary share Diluted earnings per	0.28p		0.35p	0.12p		0.06p	0.21p		0.21p
ordinary share	0.25p		0.31p	0.11p		0.06p	0.20p		0.20p

\* Non-underlying items represent acquisition-related expenses, redundancy and reorganisation costs, property items, impairments, amortisation of acquisition intangibles, changes in the fair value of financial instruments and gains on bargain purchases.

# **Condensed Consolidated Statement** of Comprehensive Income for the six months ended 30 June 2012

	Six months ended 30 June 2012 £'000	Six months ended 30 June 2011 £'000	Year ended 31 December 2011 £'000
Profit for the period	2,102	374	1,199
<b>Other comprehensive income</b> Effective portion of changes in fair value of cash flow hedges Taxation on items taken directly to other comprehensive income	(96) 24	(207) 54	(201) 52
Other comprehensive income for the period	(72)	(153)	(149)
Total comprehensive income for the period	2,030	221	1,050
<b>Total comprehensive income for the period is attributable to:</b> Equity holders of the parent Non-controlling interests	2,006 24	206 15	1,026 24
	2,030	221	1,050

BREEDON AGGREGATES 2012

# **Condensed Consolidated Statement of Financial Position**

at 30 June 2012

	30 June 2012 £′000	30 June 2011 £'000	31 December 2011 £'000
Non ourrent accete		2000	2 000
Non-current assets Property, plant and equipment	147,027	145,856	151,984
Intangible assets	2,305	3,998	1,648
Investment in associated undertaking	914	949	792
Total non-current assets	150,246	150,803	154,424
Current assets			
Inventories	9,240	7,706	8,001
Trade and other receivables	38,643	37,536	34,555
Cash and cash equivalents	712	1,204	921
Total current assets	48,595	46,446	43,477
Total assets	198,841	197,249	197,901
Current liabilities			
Interest-bearing loans and borrowings	(6,804)	(8,473)	(8,237)
Trade and other payables	(32,372)	(34,000)	(33,366)
Current tax payable		(5)	-
Provisions	(166)	(180)	(166)
Total current liabilities	(39,342)	(42,658)	(41,769)
Non-current liabilities			
Interest-bearing loans and borrowings	(75,717)	(84,761)	(88,869)
Provisions	(6,485)	(7,008)	(7,172)
Deferred tax liabilities	(1,667)	(4,783)	(1,059)
Total non-current liabilities	(83,869)	(96,552)	(97,100)
Total liabilities	(123,211)	(139,210)	(138,869)
Net assets	75,630	58,039	59,032
Equity attributable to equity holders of the parent			
Stated capital	77,109	62,715	62,715
Cash flow hedging reserve	(167)	(99)	(95)
Capital reserve	2,069	2,069	2,069
Retained earnings	(3,513)	(6,745)	(5,765)
Total equity attributable to equity holders of the parent	75,498	57,940	58,924
Non-controlling interests	132	99	108
Total equity	75,630	58,039	59,032

# **Condensed Consolidated Statement of Changes in Equity**

for the six months ended 30 June 2012

Six months ended 30 June 2012	Stated capital	Cash flow hedging reserve	Capital reserve	Retained earnings	Attributable to equity holders of parent	Non- controlling interests	Total equity
	£′000	£′000	£′000	£′000	£'000	£′000	£′000
Balance at 31 December 2011	62,715	(95)	2,069	(5,765)	58,924	108	59,032
Shares issued Total comprehensive income	14,394	-	-	-	14,394	-	14,394
for the period	-	(72)	-	2,078	2,006	24	2,030
Credit to equity of share based payments	-	-	-	174	174	-	174
Balance at 30 June 2012	77,109	(167)	2,069	(3,513)	75,498	132	75,630

Six months	ended	30.	June	2011	

	Stated capital	Cash flow hedging reserve	Capital reserve	Retained earnings	Attributable to equity holders of parent	Non- controlling interests	Total equity
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance at 31 December 2010	61,575	54	2,369	(7,261)	56,737	94	56,831
Shares issued Dividend to non-controlling interests Disposal of non-controlling interests		-	(300)	-	840	(60)	840 (60)
without a change in control Total comprehensive income	-	-	-	108	108	50	158
for the period Credit to equity of share	-	(153)	-	359	206	15	221
based payments	-	-	-	49	49	-	49
Balance at 30 June 2011	62,715	(99)	2,069	(6,745)	57,940	99	58,039

Year ended 31 December 2010

	Stated capital	Cash flow hedging reserve	Capital reserve	Retained earnings	Attributable to equity holders of parent	Non- controlling interests	Total equity
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance at 31 December 2010	61,575	54	2,369	(7,261)	56,737	94	56,831
Shares issued Dividend to non-controlling interest Disposal of non-controlling interest	1,140	-	(300)	-	840	(60)	840 (60)
without a change in control Total comprehensive income	-	-	-	108	108	50	158
for the year Credit to equity of share	-	(149)	-	1,175	1,026	24	1,050
based payments	-	-	-	213	213	-	213
Balance at 31 December 2011	62,715	(95)	2,069	(5,765)	58,924	108	59,032

## **Condensed Consolidated Cash Flow Statement**

for the six months ended 30 June 2012

ended 30 June 2012 2012 2010ended 30 June 2010 2010ended 30 June 2010ended 30 June 2010ended 2010Cash flows from operating activities2,1023741,193Profit for the period adjustments for: Depreseition, amortisation and impairments5,8015,55411,53Depreseition, amortisation and impairments5,8015,55411,632Can on sale of progerly, plant and equipment Equipment(1477)(258)(858)Can on sale of progerly, plant and equipment(179)(426)(858)Equipment expenses11243211(858)Equipment expenses1121(1480)(868)Equipment expenses1121(1480)(868)Equipment expenses11,221(1320)(1478)Increase in trade and other receivables(13,244)(11,480)(14,480)Increase in trade and other payables(13,597)(5,302)(5,56)Increase in trade and other payables(15,597)(13,302)(1478)Decrease in provisions(1717)(1337)(1466)Cash generated from operating activities2,6872,6912,78Interest pid(15,549)(1,365)(2,904)8,122Dividend pid to non-controlling interest-(123)(1478)Dividend pid to non-controlling interest-(123)(1476)Interest pid1,267(2,977)(1375)(15,711)Proceeds from tase of asset held for ressel<				
S0 June 2010 2010   30 June 2010   30 December 2010     Cash flows from operating activities   7   6000   6000     Adjustments for.   2,102   374   1,193     Adjustments for.   5,601   5,534   11,533     Gain on bargain purchase   -   -   1636     Financial expanse   -   -   1636     Share of profit of associated undertaking (net of tax)   (497)   (254)   (21,22)     Financial expanse   2,255   2,392   4,44     Share of profit of associated undertaking (net of tax)   (497)   (254)   (216)     Caulty settle share based payment expenses   174   49   211     Taxation   632   49   188     Operating cash flow before changes in working capital and provisions   (7,471)   (337)   (466)     Increase in trade and other payables   (1,592)   (473)   (468)     Decrease/increase in trade and other payables   (1,592)   (473)   (468)     Decrease/increase in trade and other payables   (1,591)   (1,300)   (2,903)		Six months	Six months	Year
2012   2011   2010   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011   2011 <th< th=""><th></th><th>ended</th><th>ended</th><th>ended</th></th<>		ended	ended	ended
É'000   É'000   É'000   É'000     Cash flows from operating activities   2,102   374   1,193     Adjustments for:   0   6,034   11,533     Gain on bargain purchase   -   -   1638     Financial income   (2)   (2)   (2)   0     Financial income   (2)   (2)   (2)   0     Financial income   (2)   (2)   (2)   (2)     Cash generated incomese   (1,421)   (2,58)   (3,494)   (1,140)   (8,56)     Increase in inventories   (1,54)   (1,563)   (1,68)   (4,66)     Increase in inventories   (1,61)   (1,62)   (1,63)   (1,68)   (1,68)     Decreasel/increases in trade and other payables		30 June	30 June	31 December
Cash flows from operating activities   2,102   37.4   1,193     Profit for the period   2,102   37.4   1,193     Depreciation, amortisation and impairments   5,801   5,534   11,533     Gain on bargina purchase   -   -   (638     Financial exponse   (2)   (2)   (2)   (2)     Gain on sale of property, plant and equipment   (719)   (426)   (655     Gain on sale of property, plant and equipment   (719)   (426)   (655     Gain on sale of property, plant and equipment   (719)   (426)   (655     Equity settled share based payment expenses   174   49   2215     Increase in investione   (3,494)   (11,400)   (68,666     Increase in investione   (1,271)   (037)   (666     Decrease in provisions   (747)   (337)   (666     Cash generated from operating activities   2,687   269   12,78     Interest paid   (1,549)   (1,366)   (2,900)     Interest paid   (1,549)   (1,027)   (9,770)		2012		2011
Profit for the period   2,102   374   1,191     Depreciation, amortisation and impairments   5,801   5,534   11,53     Gain on bargin purchase   -   -   603     Financial expense   (2)   (2)   (2)     Financial expense   2,255   2,332   4,84     Share of property, plant and equipment   (497)   (2,264)   (853)     Equity settled share based payment expenses   174   49   21:     Taxation   632   49   181     Operating cash flow before changes in working capital and provisions   9,746   7,716   15,822     Increase in trade and other receivables   (1,221)   (932)   (475)     Decrease/inventories   (1,21)   (337)   (466     Cesh generated from operating activities   2,687   269   12,78     Interest aid   (1549)   (1,864)   (1,864)   (1,864)     Interest aid   (1519)   (1,306)   (2,904)   (1,879)     Interest aid   (1519)   (1,306)   (2,904)   (1,86		£′000	£'000	£'000
Profit for the period   2,102   374   1,191     Depreciation, amortisation and impairments   5,801   5,534   11,53     Gain on bargin purchase   -   -   603     Financial expense   (2)   (2)   (2)     Financial expense   2,255   2,332   4,84     Share of property, plant and equipment   (497)   (2,264)   (853)     Equity settled share based payment expenses   174   49   21:     Taxation   632   49   181     Operating cash flow before changes in working capital and provisions   9,746   7,716   15,822     Increase in trade and other receivables   (1,221)   (932)   (475)     Decrease/inventories   (1,21)   (337)   (466     Cesh generated from operating activities   2,687   269   12,78     Interest aid   (1549)   (1,864)   (1,864)   (1,864)     Interest aid   (1519)   (1,306)   (2,904)   (1,879)     Interest aid   (1519)   (1,306)   (2,904)   (1,86	Cash flows from operating activities			
Adjustments for: 5.801 5.534 11,53   Gain on bargain purchase - - 1638   Financial income (2) (2) (2)   Financial income (2) (2) (2) (2)   Financial income (2) (2) (2) (2) (2)   Financial income (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2) <td></td> <td>2.102</td> <td>374</td> <td>1,199</td>		2.102	374	1,199
Depreciation, amortisation and impairments   5.801   5.534   11.63     Gain on bragin purchase   (2)   (2)   (2)   (2)     Financial expense   (22)   (2)   (2)   (2)   (2)     Share of profit of associated undertaking (net of tax)   (497)   (254)   (656)     Gain on sale of property plant and equipment   (779)   (426)   (656)     Gain on sale of property plant and equipment   (779)   (426)   (656)     Decrease in trade and other receivables   (3.494)   (11.480)   (6.666)     Increase in trade and other receivables   (1.597)   (5.302)   (6.566)     Decrease in provisions   (1.747)   (337)   (466)     Decrease in provisions   (1.469)   (1.666)   (2.980)     Interest paid   (1.597)   (5.302)   (5.667)     Decrease in provisions   (1.469)   (1.868)   (1.870)     Dividend paid to non-controlling interest   (1.691)   (1.870)   (1.870)     Dividend paid to non-controlling interest   (2.99)   (1.745)   (6.711)		_,	0,11	.,
Gain on bargain purchase   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   - <td></td> <td>5.801</td> <td>5 534</td> <td>11 537</td>		5.801	5 534	11 537
Financial income   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)   (2)		-	-	(636)
Financial expense   2,255   2,392   4,44     Share of profer of associated undertaking (net of tax)   (497)   (254)   (659)     Gain on sale of property, plant and equipment   (719)   (426)   (853)     Equity sattlied share based payment expenses   174   49   211     Increase in trade and other receivables   (3,494)   (11,450)   (863)     Increase in trade and other receivables   (1,221)   (1932)   (472)     Operating cash flow before changes in working capital and provisions   9,746   7,716   15,832     Increase in inventories   (1,221)   (1932)   (472)   (1932)   (472)     Operating cash flow before changes in working capital and provisions   (747)   (337)   (466)     Cash generated from operating activities   2,687   269   12,78     Interest pid   (1,549)   (1,366)   (2,903)     Interest element of finance lease payments   (618)   (881)   (1,670)     Dividend paid to non-controlling interest   -   (60)   (667)     Proceash from operating activities   (2,949) </td <td></td> <td>(2)</td> <td>(2)</td> <td>(2)</td>		(2)	(2)	(2)
Share of profit of associated undertaking (net of tax)   (497)   (254)   (655)     Gain on sale of property, plant and equipment   (719)   (426)   (853)     Equity settled share based payment expenses   174   49   211     Taxation   632   49   183     Operating cash flow before changes in working capital and provisions   9,746   7,716   15,822     Increase in trade and other receivables   (1,21)   (32)   (476)     Increase in trade and other payables   (1,597)   5,302   6,566     Decrease/interase in trade and other payables   (1,597)   5,302   6,566     Decrease/in provisions   (747)   (337)   (466)     Interest paid   (1,549)   (1,366)   (2,903)     Interest paid   -   (618)   (619)   (619)     Income taxes paid   -   -   (2   -   (2     Net cash from operating activities   520   (2,048)   8,122   -   (2     Cash flows used in investing activities   -   -   (2,959)   (1,74	Financial expense			4,842
Gain on sale of property, plant and equipment Equity setting share based payment expenses   (719)   (426)   (885)     Equity setting cash flow before changes in working capital and provisions   9,746   7,716   15,822     Increase in trade and other receivables Increase in investroins   (1,221)   (632)   (473)     Increase in trade and other receivables   (1,221)   (632)   (477)     Cash generated from operating activities   2,687   269   12,78     Interest paid   (1,549)   (1,368)   (69,000)   (600)     Interest paid   (1,549)   (1,680)   (69)   (600)   (600)     Income taxes paid   -   -   (62)   (610)   (600)   (600)     Income taxes paid   -   -   (20)   (2,048)   8,122     Cash flows used in investing activities   520   (2,048)   8,123     Proceeds from sale of property, plant and equipment   (2,959)   (1,745)   (6,717)     Proceeds from sale of non-controlling interest   2   2   2   2     Dividend from sassociated undertaking   37				(659)
Equity settled share based payment expenses   174   49   21: Taxation     Taxation   632   49   180     Operating cash flow before changes in working capital and provisions   7,716   15,822     Increase in trade and other receivables   (3,494)   (11,490)   (6366     Increase in inventories   (1,597)   5,302   6,566     Decrease/inventoress in trade and other payables   (1,597)   5,302   6,566     Decrease/inventoress in trade and other payables   (1,549)   (1,366)   (2,903)     Interest element of finance lease payments   (618)   (618)   (891)   (1,687)     Dividend paid to non-controlling interest   -   (60)   (60   (60     Income taxes paid   -   -   (2,048)   8,122     Cash flows used in investing activities   520   (2,048)   8,122     Proceeds from sale of property, plant and equipment   (2,959)   (1,745)   (6,711)     Proceeds from sale of property, plant and equipment   -   286   39     Proceeds from sale of property, plant and equipment   - <t< td=""><td></td><td></td><td>(426)</td><td>(853)</td></t<>			(426)	(853)
Taxation   632   49   18     Operating cash flow before changes in working capital and provisions   9,746   7,716   15,822     Increase in trade and other receivables   (3,494)   (11,480)   (6,665)     Increase in trade and other receivables   (1,221)   (332)   (4,76)     Opercase in provisions   (7,77)   (3,37)   (466)     Cash generated from operating activities   2,687   269   12,78     Interest element of finance lease payments   (618)   (831)   (1,68)     Dividend paid to non-controlling interest   -   (60)   (600     Income taxes paid   -   -   (2     Net cash from operating activities   520   (2,048)   8,122     Cash flows used in investing activities   -   -   (2     Proceeds from sale of non-controlling interest   -   10,67   10,77     Proceeds from sale of non-controlling interest   -   165   15     Interest element of finance lease obligations   11,439   840   24     Proceeds from sale of properyty, plant and equipment </td <td></td> <td></td> <td></td> <td>213</td>				213
Operating cash flow before changes in working capital and provisions   9,746   7,716   15,822     Increase in trade and other receivables   (3,494)   (11,480)   (8,665)     Increase in inventories   (1,221)   (932)   (475)     Decrease/intrease in inventories   (1,577)   (5,302)   (456)     Decrease/intrease in inventories   (1,549)   (1,366)   (2,903)     Interest element of finance lease payments   (618)   (891)   (1,657)     Dividend paid to non-controlling interest   (618)   (891)   (1,667)     Income taxes paid   -   -   (2,903)     Proceads from operating activities   2   2,903   (1,745)   (6,711)     Proceads from sale of non-controlling interest   -   165   155     Interest received   2   2   2		632		186
Increase in trade and other receivables   (3,494)   (11,480)   (8,665     Increase in inventories   (1,221)   (932)   (473)     Decrease/increase in trade and other payables   (1,597)   5,302   6,666     Decrease/in provisions   (747)   (337)   (466)     Cash generated from operating activities   2,687   269   12,78     Interest element of finance lease payments   (618)   (891)   (1,682)     Dividend paid to non-controlling interest   -   (60)   (600)     Income taxes paid   -   -   (12     Net cash from operating activities   22   (2,048)   8,123     Cash flows used in investing activities   -   -   (2,259)     Acquisition of businesses   -   -   16,6711     Proceeds from sale of non-controlling interest   -   165   151     Interest elevid   2   2   2   2   2     Dividend from asle of start held for resele   -   165   151     Interest elevide   2   2   2 <th></th> <th></th> <th></th> <th></th>				
Increase in inventories   (1,221)   (932)   (475)     (Decrease) (increase) (increase) in trade and other payables   (1,577)   5,302   6,56     Decrease) (increase) (increase) in trade and other payables   (1,549)   (1,366)   (2,903)     Interest paid   (1,549)   (1,366)   (2,903)     Interest element of finance lease payments   (6,618)   (891)   (1,600)     Dividend paid to non-controlling interest   -   (600)   (600)     Income taxes paid   -   -   (2,903)     Cash from operating activities   520   (2,048)   8,123     Purchase of property, plant and equipment   (2,959)   (1,745)   (6,771)     Proceeds from sale of property, plant and equipment   3,206   1,366   2,600     Proceeds from sale of property, plant and equipment   -   165   155     Interest received   2   2   165   155     Interest received   -   165   155   155     Interest received   2   2   155   155   155     <				
Decrease/increase in trade and other payables   (1,597)   5,302   6,66     Decrease in provisions   (337)   (466     Cash generated from operating activities   2,687   269   12,78     Interest learnent of finance lease payments   (618)   (891)   (1,687)     Dividend paid to non-controlling interest   -   (60)   (60)     Income taxes paid   -   -   (2     Net cash from operating activities   520   (2,048)   8,123     Cash flows used in investing activities   -   -   (2     Acquisition of businesses   (847)   1,027   (9,770)     Proceeds from sale of property, plant and equipment   2,206   1,366   2,600     Proceeds from sale of non-controlling interest   -   165   150     Interest received   -   2   2   165     Dividend from associated undertaking   375   375   933     Net cash used in investing activities   (223)   1,486   (12,384)     Proceeds from sale of non-controlling interest   -   165				(8,665)
Decrease in provisions   (747)   (337)   (466     Cash generated from operating activities   2,687   269   12,78     Interest paid   (1,549)   (1,366)   (2,903)     Interest paid   (618)   (681)   (1,687)     Dividend paid to non-controlling interest   -   (60)   (60)     Income taxes paid   -   -   (2     Net cash from operating activities   520   (2,048)   8,122     Cash flows used in investing activities   (847)   1,027   (9,777)     Purchase of property, plant and equipment   (2,959)   (1,745)   (6,711)     Proceeds from sale of property, plant and equipment   3,206   1,366   2,600     Proceeds from sale of non-controlling interest   -   165   151     Interest received   2   2   155   152     Dividend from associated undertaking   375   375   933     Net cash used in investing activities   (223)   1,486   (12,384)     Proceeds from the issue of shares (net)   14,394   840				(479)
Cash generated from operating activities   2,687   269   12,78     Interest paid   (1,549)   (1,366)   (2,903)     Interest element of finance lease payments   (618)   (691)   (160)     Dividend paid to non-controlling interest   -   (200)   (600)   (600)     Income taxes paid   -   -   (200)   (200)   (200)     Net cash from operating activities   520   (2,048)   (8,12)   (200)     Cash flows used in investing activities   -   -   (200)   (200)     Proceeds from sale of asset held for resale   -   296   39     Proceeds from sale of asset held for resale   -   165   155     Interest received   2   2   2   2     Dividend from associated undertaking   375   375   933     Net cash used in investing activities   (223)   1,486   (12,384)     Proceeds from sale of shares (net)   1,390   -   11,000     Proceeds from new loans raised   1,900   -   11,000				6,564
Interest paid   (1,549)   (1,366)   (2,903)     Interest element of finance lease payments   (618)   (891)   (1,675)     Dividend paid to non-controlling interest   -   (60)   (60)     Income taxes paid   -   -   (2     Net cash from operating activities   520   (2,048)   8,127     Acquisition of businesses   (847)   1,027   (9,770)     Purchase of property, plant and equipment   (2,959)   (1,745)   (6,711)     Proceeds from sale of property, plant and equipment   3,206   1,366   2,600     Proceeds from sale of property, plant and equipment   3,206   1,366   2,600     Proceeds from sale of property, plant and equipment   2   2   2   2     Dividend from associated undertaking   375   375   937   937     Net cash used in investing activities   (223)   1,486   (12,384)     Cash flows from financing activities   (23)   -   11,000     Proceeds from new loans raised   1,900   -   11,000     Repayment of lina	Decrease in provisions	(747)	(337)	(466)
Interest element of finance lease payments   (618)   (891)   (1,687)     Dividend paid to non-controlling interest   -   (2)     Income taxes paid   -   -   (2)     Net cash from operating activities   520   (2,048)   8,123     Cash flows used in investing activities   -   -   (2)     Acquisition of businesses   (847)   1,027   (9,770)     Purchase of property, plant and equipment   (2,959)   (1,745)   (6,711)     Proceeds from sale of property, plant and equipment   3,206   1,366   2,600     Proceeds from sale of property, plant and equipment   -   165   151     Interest received   2   2   2   2     Dividend from associated undertaking   375   375   93     Net cash used in investing activities   (223)   1,486   (12,384)     Proceeds from new loars raised   1,900   -   11,000     Repayment of financing activities   (3,564)   (3,260)   (5,522)     Proceeds from new loars raised   1,900   -	Cash generated from operating activities	2,687	269	12,781
Interest element of finance lease payments   (618)   (891)   (1,687)     Dividend paid to non-controlling interest   -   (60)   (60)     Income taxes paid   -   -   (2     Net cash from operating activities   520   (2,048)   8,123     Cash flows used in investing activities   -   -   (2     Acquisition of businesses   (847)   1,027   (9,770)     Purchase of property, plant and equipment   (2,959)   (1,745)   (6,71)     Proceeds from sale of property, plant and equipment   3,206   1,366   2,600     Proceeds from sale of property, plant and equipment   -   165   155     Interest received   2   2   2   2     Dividend from associated undertaking   375   375   93     Net cash used in investing activities   (223)   1,486   (12,384)     Proceeds from financing activities   -   11,000   11,000     Repayment of linance lease obligations   (3,564)   (3,260)   (5,522)     Net cash from financing activities   1,04	Interest paid	(1,549)	(1,366)	(2,903)
Dividend paid to non-controlling interest-(60)(60)Income taxes paid(2)Net cash from operating activities520(2,048)8,122Cash flows used in investing activities-(2,959)(1,745)(6,717)Purchase of property, plant and equipment(2,959)(1,745)(6,717)Proceeds from sale of asset held for resale-2.9639Proceeds from sale of asset held for resale-1.6551.66Proceeds from sale of asset held for resale-1.651.566Proceeds from financing activities(223)1.486(12.384)Proceeds from the issue of shares (net)14,394840844Proceeds from the issue of shares (net)14,394840844Proceeds from the issue of financing activities(3.260)(5.523Purchase of financing activities1.048(3.320)3.66Net cash from financing activities1.048(3.320)3.66Ne				(1,687)
Income taxes paid   -   -   (2     Net cash from operating activities   520   (2,048)   8,123     Acquisition of businesses   (847)   1,027   (9,770     Purchase of property, plant and equipment   (2,959)   (1,745)   (6,711)     Proceeds from sale of asset held for resale   -   296   39     Proceeds from sale of property, plant and equipment   3,206   1,366   2,600     Proceeds from sale of property, plant and equipment   2,2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   2   1   3   3   3   <		-		(60)
Cash flows used in investing activitiesAcquisition of businesses(847)1,027(9,770)Purchase of property, plant and equipment(2,959)(1,745)(6,711)Proceeds from sale of asset held for resale-29639Proceeds from sale of property, plant and equipment3,2061,3662,600Proceeds from sale of non-controlling interest-165151Interest received2222Dividend from associated undertaking375375933Net cash used in investing activities(223)1,486(12,384Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522)Purchase of finance lease obligations(232)Net cash from financing activities1,345(3,320)368Purchase of financial instrument – derivative(232)Net cash from financing activities1,345(3,382)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,690Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)(3,390)		-	-	(2)
Cash flows used in investing activitiesAcquisition of businesses(847)1,027(9,770)Purchase of property, plant and equipment(2,959)(1,745)(6,711)Proceeds from sale of asset held for resale-29639Proceeds from sale of property, plant and equipment3,2061,3662,600Proceeds from sale of non-controlling interest-165151Interest received2222Dividend from associated undertaking375375933Net cash used in investing activities(223)1,486(12,384Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522)Purchase of finance lease obligations(3,564)(3,260)(5,953)Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)368Quarks of financial instrument – derivative(232)Net decrease in cash and cash equivalents1,345(3,382)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,699Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)	Net cash from operating activities	520	(2,048)	8,129
Acquisition of businesses(847)1,027(9,770Purchase of property, plant and equipment(2,959)(1,745)(6,711)Proceeds from sale of asset held for resale-29639Proceeds from sale of property, plant and equipment3,2061,3662,600Proceeds from sale of non-controlling interest-165155Interest received2222Dividend from associated undertaking375375933Net cash used in investing activities(223)1,486(12,384)Cash flows from financing activities-11,000-Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522)Purchase of financial activities1,048(3,320)363Purchase of financial activities1,345(3,882)(3,890)Purchase of financial activities1,345(3,820)363Purchase of financial activities1,345(3,320)363Purchase of financial instrument – derivative(232)Net cash from financing activities1,345(3,822)(3,890)Cash and cash equivalents at beginning of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)				
Purchase of property, plant and equipment (2,959) (1,745) (6,711   Proceeds from sale of asset held for resale - 296 39   Proceeds from sale of non-controlling interest - 165 155   Interest received 2 2 1   Dividend from associated undertaking 375 375 93   Net cash used in investing activities (223) 1,486 (12,384   Proceeds from the issue of shares (net) 14,394 840 844   Proceeds from new loans raised 1,900 - 11,000   Repayment of loans (11,450) (900) (5,522   Repayment of finance lease obligations (1,486 (3,260) (5,522   Purchase of financial instrument – derivative (232) - -   Net cash from financing activities 1,048 (3,320) 368   Net decrease in cash and cash equivalents 1,345 (3,882) (3,890   Cash and cash equivalents at end of period (2,194) 1,696 1,696   Cash and cash equivalents at end of period (849) (2,186) (2,194) 1,696   C				
Proceeds from sale of asset held for resale-29639Proceeds from sale of property, plant and equipment3,2061,3662,600Proceeds from sale of non-controlling interest-165153Interest received2222Dividend from associated undertaking375375933Net cash used in investing activities(223)1,486(12,384Cash flows from financing activities-14,394840Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)368Cash and cash equivalents at beginning of period(2,194)1,6961,690Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,190)	•			(9,770)
Proceeds from sale of property, plant and equipment3,2061,3662,600Proceeds from sale of non-controlling interest-165155Interest received222Dividend from associated undertaking375375933Net cash used in investing activities(223)1,486(12,384Cash flows from financing activities(223)1,486(12,384Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522Purchase of financia linstrument - derivative(232)Net cash from financing activities1,048(3,320)363Purchase of financial instrument - derivative(232)Net cash from financing activities1,048(3,320)363Purchase in cash and cash equivalents1,345(3,382)(3,890Cash and cash equivalents at beginning of period(2,194)1,6961,690Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)		(2,959)		(6,711)
Proceeds from sale of non-controlling interest-165156Interest received222Dividend from associated undertaking37537593Net cash used in investing activities(223)1,486(12,384Cash flows from financing activities(223)1,486(12,384Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522Repayment of financie lease obligations(3,564)(3,260)(5,953)Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)368Net decrease in cash and cash equivalents1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)		-		391
Interest received2222Dividend from associated undertaking375375933Net cash used in investing activities(223)1,486(12,384)Cash flows from financing activities7000000000000000000000000000000000000		3,206		2,609
Dividend from associated undertaking375375937Net cash used in investing activities(223)1,486(12,384)Cash flows from financing activities14,394840844Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522)Repayment of finance lease obligations(3,564)(3,260)(5,953)Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)364Net cash from financing activities1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,204922Bank overdraft(1,561)(3,390)(3,115)	-	-		158
Net cash used in investing activities(223)1,486(12,384)Cash flows from financing activities14,394840840Proceeds from the issue of shares (net)14,394840840Proceeds from new loans raised1,900- 11,000Repayment of loans(11,450)(900)(5,522Repayment of finance lease obligations(3,564)(3,260)(5,953)Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)363Net decrease in cash and cash equivalents1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,204922Bank overdraft(1,561)(3,390)(3,115)				2
Cash flows from financing activitiesProceeds from the issue of shares (net)14,394840840Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522Repayment of finance lease obligations(3,564)(3,260)(5,953)Purchase of financial instrument – derivative(232)-Net cash from financing activities1,048(3,320)368Net decrease in cash and cash equivalents1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,204927Bank overdraft(1,561)(3,390)(3,115)	Dividend from associated undertaking	375	375	937
Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522Repayment of finance lease obligations(3,564)(3,260)(5,953Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)368Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)2Cash and cash equivalents Bank overdraft7121,2049292Bank overdraft(1,561)(3,390)(3,115)1	Net cash used in investing activities	(223)	1,486	(12,384)
Proceeds from the issue of shares (net)14,394840844Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522Repayment of finance lease obligations(3,564)(3,260)(5,953Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)368Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)2Cash and cash equivalents Bank overdraft7121,2049292Bank overdraft(1,561)(3,390)(3,115)1	Cash flows from financing activities			
Proceeds from new loans raised1,900-11,000Repayment of loans(11,450)(900)(5,522Repayment of finance lease obligations(3,564)(3,260)(5,953Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)369Net decrease in cash and cash equivalents1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,204927Bank overdraft(1,561)(3,390)(3,115)		14.394	840	840
Repayment of loans(11,450)(900)(5,522Repayment of finance lease obligations(3,564)(3,260)(5,953)Purchase of financial instrument – derivative(232)Net cash from financing activities1,048(3,320)369Net decrease in cash and cash equivalents1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,204927Bank overdraft(1,561)(3,390)(3,115)			-	11,000
Repayment of finance lease obligations Purchase of financial instrument – derivative(3,564) (232)(3,260) -(5,953) -Net cash from financing activities1,048(3,320)369Net cash from financing activities1,345(3,882)(3,890)Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents Bank overdraft712 (1,561)1,204 (3,390)927 (3,115)			(900)	
Purchase of financial instrument – derivative(232)-Net cash from financing activities1,048(3,320)369Net decrease in cash and cash equivalents1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,204927Bank overdraft(1,561)(3,390)(3,115)				
Net decrease in cash and cash equivalents1,345(3,882)(3,890)Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,204927Bank overdraft(1,561)(3,390)(3,115)			-	-
Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)	Net cash from financing activities	1,048	(3,320)	365
Cash and cash equivalents at beginning of period(2,194)1,6961,696Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)				
Cash and cash equivalents at end of period(849)(2,186)(2,194)Cash and cash equivalents7121,20492Bank overdraft(1,561)(3,390)(3,115)				(3,890)
Cash and cash equivalents   712   1,204   92'     Bank overdraft   (1,561)   (3,390)   (3,115)	Cash and cash equivalents at beginning of period	(2,194)	1,696	1,696
Bank overdraft (1,561) (3,390) (3,115	Cash and cash equivalents at end of period	(849)	(2,186)	(2,194)
Bank overdraft (1,561) (3,390) (3,115	Cash and cash equivalents	712	1 204	021
		(1,501)	(0,000)	(0,110)
Cash and cash equivalents at end of period(849)(2,186)(2,194)	Cash and cash equivalents at end of period	(849)	(2,186)	(2,194)

### Notes to the Condensed Consolidated Interim Financial Statements

#### **1 Basis of preparation**

Breedon Aggregates Limited is a company domiciled in Jersey.

These Condensed Consolidated Interim Financial Statements (the "Interim Financial Statements") consolidate the results of the Company and its subsidiary undertakings (collectively the "Group").

These Interim Financial Statements have been prepared in accordance with IAS 34: Interim Financial Reporting, as adopted by the EU. The Interim Financial Statements have been prepared under the historical cost convention except where the measurement of balances at fair value is required.

The Interim Financial Statements have been prepared applying the accounting policies and presentation that were applied in the presentation of the Company's Consolidated Financial Statements for the year ended 31 December 2011 except for the following which became effective and were adopted by the Group:

 Amendments to IFRS 7 – Disclosures – Offsetting Financial Assets and Financial Liabilities (effective for periods beginning on or after 1 July 2011).

The adoption of the above amendment has not had a material effect on the result for the period. The comparative figures for the six months ended 30 June 2011 have been amended to reflect the presentation applied in the Consolidated Financial Statements for the year ended 31 December 2011 in respect of the gain on the disposal of non-controlling interests without a change in control and in respect of movements in the Capital Reserve on the exercise of certain warrants.

These Interim Financial Statements have not been audited or reviewed by auditors pursuant to the Auditing Practices Board's guidance on the review of interim financial information. These statements do not include all of the information required for full annual financial statements and should be read in conjunction with the full annual report for the year ended 31 December 2011.

The comparative figures for the financial year ended 31 December 2011 are not the Company's statutory accounts for that financial year. Those accounts have been reported on by the Company's auditor. The report of the auditor was (i) unqualified and (ii) did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying their report.

#### 2 Going concern

The Group meets its day-to-day working capital and other funding requirements through its banking facility, which includes an overdraft facility, and which expires in September 2015.

The Group actively manages its financial risks and operates Board approved polices, including interest rate hedging policies, that are designed to ensure that the Group maintains an adequate level of headroom and effectively mitigates financial risks.

On the basis of current financial projections and facilities available, the Directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future and, accordingly, consider that it is appropriate to adopt the going concern basis in preparing these Interim Financial Statements.

#### 3 Financial risks, estimates, assumptions and judgements

In preparing these Interim Financial Statements, management have been required to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities and income and expense. Actual results may differ from estimates. The significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainty are the same as those that applied to the Consolidated Financial Statements for the year ended 31 December 2011 as set out in note 28 of the Annual Report and Accounts for that year.

Details of the main risks the Group faces are set out on pages 17 and 18 of the Group's Annual Report and Accounts for the year ended 31 December 2011. The Directors consider that these are the risks that could impact the performance of the Group in the remaining six months of the current financial year. As in the previous year, these risks are being managed and their anticipated impact mitigated.

BREEDON AGGREGATES 2012

### **Notes to the Interim Financial Statements**

(continued)

#### 4 Segmental analysis

Segmental information is presented in respect of the Group's business segments in line with IFRS 8: Operating Segments which requires segmental information to be presented on the same basis as it is viewed internally. The Group's Board of Directors, considered as the Group's "Chief Operating Decision Maker", views the business on a geographical basis. As such, two operating segments (England and Scotland) have been identified as reportable segments. There are no other operating segments. The majority of revenues are earned from the sale of aggregates, related products and services.

		Six months ended		Six months ended		Year ended 31 December
Income statement	ی Revenue £′000	0 June 2012 EBITDA* £′000	Revenue £'000	) June 2011 EBITDA* £'000	Revenue £'000	2011 EBITDA* £'000
England Scotland Central administration	44,043 38,934 -	5,451 5,737 (1,504)	38,321 46,393 -	4,119 5,803 (1,565)	86,158 82,730 -	9,090 10,316 (2,343)
Group	82,977	9,684	84,714	8,357	168,888	17,063

\*EBITDA represents underlying EBITDA before share of profit from associated undertaking.

Reconciliation to reported profit			
Segmental profit as above	9,684	8,357	17,063
Depreciation	(5,764)	(5,453)	(11,375)
Non-underlying items	570	(345)	(122)
Reported operating profit	4,490	2,559	5,566
Share of profit of associated undertaking	497	254	659
Net financial expense	(2,253)	(2,390)	(4,840)
Profit before taxation	2,734	423	1,385
Taxation	(632)	(49)	(186)
Profit for the period	2,102	374	1,199

#### **5** Non-underlying items

As required by IFRS 3 – Business Combinations, acquisition costs have been expensed as incurred. Additionally, the Group incurred redundancy costs in respect of the reorganisation of parts of the businesses. Non-underlying items also include property items, impairments, the amortisation of acquisition intangible assets, changes in the fair value of financial instruments and gains on bargain purchase.

	Six months ended	Six months ended	Year ended 31 December
	30 June 2012	30 June 2011	2011
	£′000	£'000	£'000
Included in administrative expenses:			
Redundancy costs	(101)	(310)	(522)
Acquisition costs	(35)	-	(161)
Gain on property disposals	104	46	156
Release of provision for environmental and planning	639	-	-
Loss on disposal of asset held for resale	-	-	(69)
Amortisation of other intangible assets	(37)	(81)	(162)
	570	(345)	(758)
Gain on bargain purchase	-	-	636
Total non-underlying items (pre-tax)	570	(345)	(122)

#### 6 Financial income and expense

	Six months ended 30 June 2012 £′000	Six months ended 30 June 2011 £'000	Year ended 31 December 2011 £'000
Interest income – bank deposits	2	2	2
Financial income	2	2	2
Interest expense – bank loans and overdrafts Amortisation of prepaid bank arrangement fee Interest expense – other Interest expense – finance leases Unwinding of discount on provisions	(1,523) (54) - (618) (60)	(1,384) (50) (2) (891) (65)	(2,900) (123) (5) (1,687) (127)
Financial expense	(2,255)	(2,392)	(4,842)

#### 7 Taxation

The Company is resident in Jersey which has a zero per cent tax rate. The tax charge for the six months ended 30 June 2012 has been based on the estimated effective blended rate applicable for existing operations for the full year. This is based on a zero per cent tax rate on profits arising in Jersey and an effective rate of 24.5% on profits arising in the Group's UK subsidiary undertakings.

The 2012 Budget on 21 March 2012 announced that the UK corporation tax rate will reduce to 22% by 2014. A reduction in the rate from 26% to 25% (effective from 1 April 2012) was substantively enacted on 5 July 2011, and a further reduction to 24% (effective from 1 April 2012) was substantively enacted on 26 March 2012. This will reduce the Group's future current tax charge accordingly.

## **Notes to the Interim Financial Statements**

(continued)

#### 8 Interest-bearing loans and borrowings

This note provides information about the contractual terms of the Group's interest-bearing loans and borrowings.

	Six months ended 30 June 2012 £′000	Six months ended 30 June 2011 £'000	Year ended 31 December 2011 £'000
Non-current liabilities	00.444	00.400	70.007
Secured bank loans	63,111	66,183	72,607
Finance lease liabilities	12,606	18,578	16,262
	75,717	84,761	88,869
Current liabilities			
Secured overdrafts	1,561	3,390	3,115
Current portion of finance lease liabilities	5,243	5,083	5,122
	6,804	8,473	8,237

The bank loans and overdrafts carry a rate of interest of 3% above LIBOR and are secured on the freehold and leasehold properties and other assets of the Company and its subsidiary undertakings and have a final repayment date of September 2015.

#### Net debt

Net debt comprises the following items:

	Six months	Six months	Year
	ended	ended	ended
	30 June	30 June	31 December
	2012	2011	2011
	£′000	£'000	£'000
Cash and cash equivalents	712	1,204	921
Current borrowings	(6,804)	(8,473)	(8,237)
Non-current borrowings	(75,717)	(84,761)	(88,869)
	(81,809)	(92,030)	(96,185)

#### 9 Earnings per share

The calculation of earnings per share is based on the profit for the period attributable to ordinary shareholders of £2,078,000 (30 June 2011: £359,000, 31 December 2011: £1,175,000) and on the weighted average number of ordinary shares in issue during the period of 592,140,986 (30 June 2011: 554,815,587, 31 December 2011: 557,935,958).

The calculation of underlying earnings per share is based on the profit for the period attributable to ordinary shareholders, adjusted to add back the non-underlying items, of £1,648,000 (30 June 2011: £641,000, 31 December 2011: £1,167,000) and on the weighted average number of ordinary shares in issue during the period as above.

Diluted earnings per ordinary share is based on 667,980,463 (30 June 2011: 569,901,109, 31 December 2011: 574,578,561) shares and reflects the effect of all dilutive potential ordinary shares.

#### **10 Acquisitions**

On 16 January 2012, the Group acquired the entire issued share capital of Nottingham Ready Mix Limited. This transaction has been accounted for as an asset acquisition.

The fair value of the consideration paid and the consolidated net assets acquired, together with the goodwill arising in respect of this acquisition, are as follows:

	Book value £′000	Fair value adjustments £′000	Fair value on acquisition £′000
Land and buildings	13	-	13
Plant and equipment	178	144	322
Inventories	18	-	18
Trade and other receivables	465	(7)	458
Cash	19	-	19
Trade and other payables	(576)	(53)	(629)
Other interest bearing loans - current liabilities	(29)	-	(29)
Total	88	84	172
Consideration:			
Cash			866
Goodwill			694

The provisional fair value adjustments comprise adjustments to plant and machinery to reflect its fair value at the date of acquisition; to trade and other receivables reflect recoverable amounts; and to trade and other payables to reflect contractual liabilities.

#### Prior year acquisitions

On 11 February 2011, the Group acquired the entire issued share capital of Enneurope Holdings Limited. This transaction has been accounted for as an asset acquisition. Details of the fair value of consideration paid and the consolidated net assets acquired, together with the goodwill arising in respect of this acquisition of £nil, are given in note 27 on page 68 of the Group's Annual Report and Accounts for the year ended 31 December 2011. There have been no changes in the fair value adjustments in the six months to 30 June 2012.

On 22 July 2011, the Group acquired the trade and certain assets of C&G Concrete Limited. This transaction has been accounted for as a business combination. Details of the fair value of consideration paid and the consolidated net assets acquired, together with the gain on bargain purchase arising in respect of this acquisition of £636,000, are given in note 27 on page 69 of the Group's Annual Report and Accounts for the year ended 31 December 2011. There have been no changes in the provisional fair value adjustments in the six months to 30 June 2012.

### **Notes to the Interim Financial Statements**

(continued)

#### **11 Related party transactions**

Related parties are consistent with those disclosed in the Group's Annual Report and Accounts for the year ended 31 December 2011. All related party transactions are on an arms length basis.

There have been no related party transactions in the first six months of the current financial year which have materially affected the financial position or performance of the Group.

#### **12 Stated capital**

On 23 April 2012, the Company placed 83,333,335 ordinary shares of no par value at 18.0 pence per share wholly for cash.

#### **13 Subsequent events**

On 11 July 2012, the Company issued 2,891,426 ordinary shares of no par value at 12.0 pence per share in settlement of the exercise of certain warrants issued in September 2010 as part of the reverse takeover of Breedon Holdings Limited.

On 16 July 2012, the Group acquired the trade and assets of Speyside Sand & Gravel Quarries Limited for a consideration of £0.7 million. This acquisition will be accounted for as a business combination.

#### **Cautionary Statement**

This announcement contains forward looking statements which are made in good faith based on the information available at the time of its approval. It is believed that the expectations reflected in these statements are reasonable but they may be affected by a number of risks and uncertainties that are inherent in any forward looking statement which could cause actual results to differ from those currently anticipated.

## **SHAREHOLDER** INFORMATION

#### **REGISTRAR AND TRANSFER OFFICE**

The Company's Registrar is Capita Registars (Jersey) Limited. The address of the Company's Registrar, to which all enquires concerning shareholdings should be addressed, is Capita Registrars, The Registry, 34 Beckenham Road, Beckenham, Kent, BR3 4TU. Shareholder enquiries can also be made to 0871 664 0300. Calls cost 10p per minute plus network extras. Lines are open 8.30am to 5.30pm, Mondays to Fridays. Enquiries from outside the UK should be made to +44 208 639 3399.

Email: shareholderservices@capitaregistrars.com Website: www.capitaregistrars.com

#### CONTACT

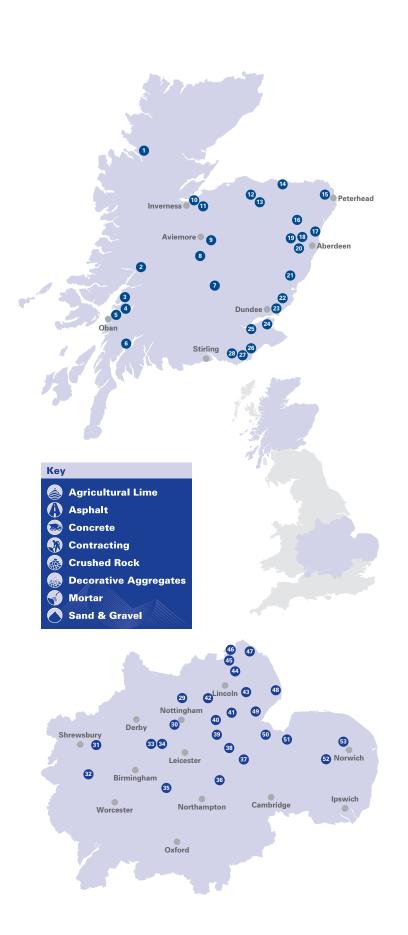
If you require information regarding Breedon Aggregates, please contact:

#### **Breedon Aggregates**

Breedon Quarry Breedon-on-the-Hill Derby DE73 8AP

Tel: 01332 694010 Fax: 01332 694445 E-mail: info@breedonaggregates.com Website: www.breedonaggregates.com





### Scotland

1	Morefields Quarry					
2	Banavie Quarry	Å				
3	Benderloch Quarry*	-			-	
4	Bonawe Quarry	A				
5	West Area Contracting	3				
6	Furnace Quarry		4			
7	Shierglas Quarry	4	A			
8	Meadowside Quarry					
9	Aviemore Concrete Plant					
10	Inverness Concrete Plant	-				
11	Daviot Asphalt Plant	A				
12	Netherglen Quarry	Å		*		
13	Rothes Glen Quarry					
14	Boyne Bay Quarry	4				
15	Stirlinghill Quarry	4				
16	Inverurie Concrete Plant					
17	Bridge of Don Concrete Plant	-				
18	Craigenlow Quarry	4	A		*	
19	Westhill Concrete Plant	-				
20	Deeside Concrete Plant					
21	Capo Quarry*					
22	Cunmont Quarry**					
23	Ethiebeaton Quarry	A				
24	Balmullo Quarry	Sec.	*			
25	Clatchard Craig Quarry	4	4		*	
26	Kirkcaldy Concrete Plant	-				
27	Orrock Quarry	A				
28	Dunfermline Concrete Plant					

### England

	-	
29	Mansfield Asphalt Plant	4
30	Nottingham Readymix	<b>3</b>
31	Leaton Quarry	4 👁 🚳
32	Leinthall Quarry	4 😎 🚳
33	Breedon Quarry*	ی کی
34	Cloud Hill Quarry	💩 🚯 💌 🚳
35	Ling Hall Asphalt & Concrete Plant	4 😎
36	Corby Asphalt & Concrete Plant	4 😎
37	Peterborough Concrete Plant	<b>a</b>
38	Stamford Concrete Plant	
39	South Witham Quarry	۵ ک
40	Grantham Concrete Plant	
41	Sleaford Concrete Plant	
42	Norton Bottoms Quarry	📚 🌍 🍐
43	Woodhall Spa Concrete Plant	
44	Kelsey Road Quarry	
45	Kettleby Quarry	
46	Elsham Concrete Plant	a 🔊 🔊
47	Grimsby Concrete Plant	
48	Skegness Concrete Plant	
49	Boston Concrete Plant	
50	Long Sutton Concrete Plant	
51	King's Lynn Concrete Plant	
52	Shropham Quarry**	
53	Longwater Asphalt Plant	4 3
*Dec	orative Aggregates are also available bagged **R	ecycling available

Our quarry at Cloud Hill near East Midlands Airport is a fully-integrated site, producing crushed rock, asphalt, ready-mixed concrete and agricultural lime. There is believed to have been a quarry at Cloud Hill since the 19th century and it sits at the heart of our English operations.

There is still a fine view from Cloud Hill of one of the county's most striking landmarks – Breedon Priory Church, perched on the ridgeline above neighbouring Breedon quarry, where our special aggregates are produced and our head office is located.



**Quality and Service. Delivered.** 

Breedon Aggregates Limited Elizabeth House, 9 Castle Street, St Helier, Jersey JE2 3RT

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